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Job
Description
and Person
Specification

Job title	Director of Community Programmes	
Work status	5 days /35 hours per week  This will largely be within office hours, but occasional evening and weekend work is required for board meetings, site visits and events.	
Location	Based at Lewisham Music, The Fellowship, First Floor, Randlesdown Road, London, SE6 3BT.  Lewisham Music operates a flexible working policy. It is anticipated that 3 days a work will be working on site in the office, with an option to work from home 2 days per week.	
Contract type	Permanent  This post is subject to a 6-month probation period.	
DBS	This post is subject to an enhanced Disclosure and Barring Service (DBS) check. Lewisham Music is committed to safeguarding and promoting the welfare of children, young people and vulnerable adults and expects all staff and volunteers to share and demonstrate this commitment.  This role is exempt from the Rehabilitation of Offenders Act.	
Salary	£45,000-£48,000, depending on experience.	
Reports to	Chief Executive	

# About Lewisham Music

#### Who are we?

Lewisham Music is an award-winning youth charity and a Principal Partner in South East London Music Hub. Working alongside local and national partners, we deliver and support a diverse range of musical opportunities in schools and communities across Lewisham.

#### Our vision and mission

We want every child and young person in Lewisham to experience the power of music through accessible, inclusive programmes that inspire creativity and confidence. We believe music can unlock potential and build happier, healthier communities.

#### **Our values**

**Young people-centered:** We prioritise the needs, abilities, and interests of young people, empowering them to actively shape their own musical journey.

**Community-driven:** We actively listen to the voices of young people, parents, carers, and communities, ensuring their input shapes the future of our programmes and the charity's direction.

**High-quality delivery:** We deliver high-quality, authentic learning experiences led by professional musicians and educators, ensuring every interaction is enriching and impactful.

**Inclusive and equitable access:** We are committed to breaking down barriers to participation, making music education accessible and equitable for all young people, regardless of background or circumstance.

**Celebrating diversity:** We honour and embrace the rich diversity of our community, respecting the identities, cultures, and unique perspectives of the young people we serve.

**Commitment to growth:** We are dedicated to ongoing learning and professional development, continuously evolving our offer to remain innovative and relevant.

**Sustainability:** We strive to ensure that our programmes are financially sustainable and deliver long-term impact. Additionally, we are dedicated to minimising the environmental footprint of our work.

#### **Our work**

Please see Appendix A.

### **Staffing structure**

Lewisham Music employs around 70 Music Tutors. Alongside the Chief Executive there are 12 roles within the office team, comprising Coordinators, Producers, Managers, Leaders and Directors.

You can find a staffing structure chart in Appendix B.

#### South East London Music Hub

Since 2012, Lewisham Music Service (and later Lewisham Music) has received direct funding from the Department for Education (DfE) and Arts Council England (ACE) to serve as the Lead Organisation for Lewisham Music Education Hub. In this role, we have overseen the delivery of the National Plan for Music Education (NPME) across the borough, working in partnership with other organisations.

The new NPME, *The power of music to change lives*, outlined a desire by the DfE to reduce the number of Music Hubs in England from 116 to 43. As of 1st September 2024, Lewisham Music became a Principal Partner in the newly established South East London Music Hub, alongside Bexley Music (part of London South East Academies Trust), Bromley Youth Music Trust, Royal Greenwich Music Service (Royal Borough of Greenwich), Southwark Music (Southwark Council), and Lambeth Music Service (Lambeth Council). The broader hub network will include partner organisations such as Sound Connections, ABRSM (exam board), Trinity Laban, Kinetika Bloco, and many more.

While Lewisham Music remains an independent charity responsible for music provision and partnerships across the borough of Lewisham, it will collaborate with the other Principal Partners to oversee the strategic development of music education across South East London.

#### **Finance**

Lewisham Music's annual turnover is £1.1-£1.2 million, comprising a mix of core funding from ACE/DfE, traded income from schools and parents, and other funding. In recent years, we have successfully diversified our income through both restricted and unrestricted funding from trusts, foundations, and corporations, as well as premises hire. This diversification has enabled us to expand our offerings and strengthen our

financial resilience, especially as our core Hub Grant funding has decreased in cash terms every year since we became an independent charity in 2017.

Lewisham Music is continuing to operate in a challenging financial climate and this role is a key contributor to the generation of external funding.

#### **Partners**

We collaborate with an incredible network of 54 partner organisations each year. This includes local partners like Goldsmiths University of London and The Albany; regional and national partners like London Symphony Orchestra and Young Sounds UK, and referral and community partners like Phoenix Community Housing and Lewisham Virtual School.

You can find out more about our partners <u>here</u>.

### **Additional reading**

We are currently undertaking a significant piece of work to review and refresh all policies and strategy documents as well as other information on the website. However, there is significant additional context about our work on <a href="https://www.lewishammusic.org">www.lewishammusic.org</a>.

The appendices to this document also include the following:

- Appendix A: Our work
- Appendix B: Staffing structure
- Appendix C: 'A year in numbers'.

# Job overview and objectives

The Director of Community Programmes is a key leadership position responsible for ensuring that Lewisham Music offers a diverse and quality music education offer across our communities. The postholder will be responsible for the strategic development of all out-of-school provision, including the Saturday Music Centre, after school groups, holiday courses and our programme at The Fellowship. They will also hold responsibility for overseeing our exciting programme of community events and partnership projects.

A significant focus of this role is working alongside the Chief Executive to fundraise from trusts, foundations and corporate sponsors to ensure that programmes are sustainable and can be developed to meet the changing needs of Lewisham's young people.

The Director of Community Programmes will line manage Lewisham Music's Community Music Coordinator, Community Programme Producer, Connect Programme Producer and Saturday Music Centre Manager. They will also work closely with Lewisham Music office and management staff, Music Tutors and trustees.

Partnership is key to Lewisham Music's work, and the Director of Community Programmes will work closely with key strategic and Hub partner organisations across Lewisham and beyond to ensure a joined-up approach to community music-making and progression opportunities.

They will also manage and develop relationships with a range of funders.

# Key responsibilities and duties

- Develop and oversee a diverse range of new and existing community-based programmes, ensuring high-quality delivery, cost-effectiveness, and measurable outcomes and impact.
- Secure and manage funding by leading on applications to trusts, foundations, corporations, and national funders, with support from the Chief Executive. Cultivate relationships with funders and actively contribute as a member of the PR and Fundraising Committee.
- Work with colleagues to support the effective and safe use of data. Develop policies, systems and processes which support operational efficiency.
- Foster strategic partnerships with local and national organisations to create a cohesive and dynamic borough-wide offer. Represent Lewisham Music at key local and regional strategy groups.
- Support workforce development by collaborating with the Schools Music Leader on tutor recruitment, mentoring, management, and Continuing Professional Development.
- Ensure equitable access by overseeing and developing bursary and subsidy schemes for young people facing challenging circumstances.

- Champion impact measurement by leading robust monitoring and evaluation practices to demonstrate outcomes and inform advocacy and strategic planning.
- Ensure the community offer compliments the programme in schools, and work with all colleagues to strategically develop the charity in response to emerging challenges and needs.
- Develop and implement strategies to engage diverse communities, address gaps in audience representation, and ensure equitable access to programmes, fostering a culture of inclusion and belonging for all.
- Oversee Lewisham Music's youth voice strategy. Ensuring young people's voices are heard and enabling young people to design, shape, and improve our activities and programmes.
- Promote safety and wellbeing as a Deputy Designated Safeguarding Lead, overseeing safeguarding measures, Health & Safety compliance, emergency procedures, and Child Licensing for out-of-school activities and performances.

# Person specification

# **Qualifications**

#### **Essential**

• Evidence of Continuing Professional Development e.g. courses, training, or other qualifications, preferably in fundraising, community development, or a related field.

#### **Desirable**

• Educated to degree level (or equivalent), preferably in community development, youth development, fundraising, or a related field.

### **Experience and knowledge**

#### **Essential**

- Strong programme and project management skills, including the ability to consult, plan, monitor and evaluate.
- Proven track record of securing income through external funding from trusts, foundations, and national funders. Any experience in commissioned work, Corporate and Social Responsibility, or public giving would be welcomed.
- Evidence of fiscal competence and managing substantial budgets.
- Knowledge of Safeguarding principles and the statutory guidance on safeguarding children and safer recruitment.
- Evidence of effective partnership working at a strategic, organisational level.

• Confidence with IT systems and programmes.

#### **Desirable**

- Experience of leading a team.
- Concert or event management experience.
- Experienced in promotional activity, including utilising social media.
- Experience of working in local government, educational, youth or arts/community environments.
- Experience in youth voice and co-production.
- Knowledge and understanding of Music Hubs and the National Plan for Music Education.
- A broad understanding of a range of musical genres and teaching and learning styles.

## Skills and personal characteristics

- An ability to be dynamic and to think creatively.
- A strategic thinker, capable of horizon-scanning and long-term planning.
- An innovative and resourceful networker and partnership developer.
- People-centered, with the ability to engage effectively with a diverse range of individuals.
- Community-minded, with strong social awareness.
- A strong commitment to the principles of Equity, Diversity, Inclusion, and social justice.
- An advocate and believer in the power of music to change lives
- Excellent communication skills, both written and oral.
- A commitment to self-reflection, lifelong learning and your own Continuing Professional Development.
- A growth mindset: a willingness to challenge, be challenged and accept new ideas and ways of working; a proactive individual who is always looking to develop themselves and push the charity forwards.
- Self-motivated with strong organisational skills and the ability to prioritise in the face of competing demands.

#### Please note

- This job description and person specification will evolve over time.
- Lewisham Music operates with a small team, and if physically able, the Director of Community Programmes must be willing to actively contribute to various tasks, such as assisting with concert setups, organising rooms at the Fellowship, and occasionally covering evening activities when colleagues are on leave or unavailable due to illness.

# How to apply

Please fill in our online application form: <a href="https://www.lewishammusic.org/docp">www.lewishammusic.org/docp</a>

#### **Deadline**

9am Monday 13th January 2025.

#### **Interviews**

Monday 20<sup>th</sup> January 2025 in-person at Lewisham Music's premises at The Fellowship, SE6 3BT.

#### Informal chat

If you would like an informal conversation with the current Director of Community Programmes, Keith Sykes, please email <a href="mailto:keith.sykes@lewishammusic.org">keith.sykes@lewishammusic.org</a>

# **Equalities statement**

Lewisham Music is committed to cultivating and preserving a culture of diversity and inclusion. We celebrate and value individual differences.

If you have a disability and need assistance, please let us know. We will provide reasonable adjustments to support you throughout the application and interview process.

We are committed to ensuring that our workplace is inclusive, accessible and equitable for everyone.

# Appendix A: Our work

What we do	We aim to	We do this by offering
Learning & skills	<ul> <li>Give every child and young person the opportunity to learn and make music</li> <li>Support young musicians to explore their musicality by providing them with instruments and equipment</li> <li>Offer young musicians the opportunity to progress their musical journey though opportunities in their community</li> <li>Give young musicians the opportunity to make music with their peers</li> <li>Learn about the 'building blocks of music' through musicality and music theory lessons</li> <li>Provide inspirational performance opportunities for young musicians in venues across the borough and beyond.</li> </ul>	<ul> <li>Professional Music Tutors in schools, SEND and alternative provision settings and community spaces</li> <li>Individual, small group and whole class programmes</li> <li>A wide variety of instrumental learning, covering everything from violin to clarinet and Djembe</li> <li>Ensembles, choirs and bands in schools and the community covering a range of styles (rock, jazz, classical, Samba, R&amp;B and more)</li> <li>Instrument hire</li> <li>Access to musical resources including e-learning and music production software</li> <li>Live events, gig and concerts</li> <li>Vocal/singing tuition</li> <li>Rap &amp; Lyricism tuition</li> <li>Music Production programmes</li> <li>Music Technology and Assistive Music Technology</li> <li>Professional musical experiences with partner organisations</li> <li>Access to musical exam opportunities supported by professional accompanists.</li> <li>Creative holiday programmes like Lewisham Junior Orchestra, Animate Orchestra and Fellowship Music Collective.</li> </ul>
Community impact	<ul> <li>Prioritise equity of access to help children and young people overcome barriers</li> <li>Put children and young people's needs, ideas and decisions at the heart of our work</li> <li>Offer creative spaces where children and young people can</li> </ul>	<ul> <li>Bursary programmes to make music education accessible for all families, including partnerships with London Music Fund and Young Sounds UK Connect, and mentoring and family support.</li> <li>Co-production opportunities</li> <li>Paid opportunities for Young Producers, allowing them to</li> </ul>

express themselves, socialise and research, advocate and produce explore though music content (such as the award-• Support the development and winning podcast Front Line Young progression of young musicians Minds) through support, advice and • The Music Connector role, offering signposting bespoke information advice and • Celebrate the history and culture guidance to support families and of our community young musicians in their musical • Use music to promote positive journey wellbeing and mental health. • Place-based musical programmes which explore the history of our community Mental-health programmes such as the award-wining Sonic Minds • Creative music programmes allowing people to create their own music and write songs individually and in groups. • Mentor the next generation of • Creative Futures careers Creative creative professionals programme, funded by Merchant careers • Provide creative industry skills and Taylors' Foundation, including training mentoring, workshops and panel • Help young people in Lewisham events, and work experience overcome barriers to the creative opportunities industries • Podcasting training, equipment and partnership opportunities • Broker access to voluntary and paid experiences in the creative • Radio Lewisham, in partnership industries with Lewisham Young Mayor and • Improve visibility of jobs and other Bloomsbury Radio opportunities • Bringing music industry Connect young people with professionals to talk about their inspiring professional role models. work with local young people. • Work in partnership with • Continuing Professional Sector organisations locally, regionally Development and training for the support and nationally to maximise music education workforce opportunities for young people (Lewisham Music staff, school staff, • Support smaller organisations in partner organisations, freelancers) the area to build capacity and • Networking and Peer Learning for create opportunities school staff • Ensure a confident and skilled Professional advice, support and music education workforce in consultancy for school music schools and community settings coordinators, Heads of Music and across the borough Senior Leadership Teams

• Partnership Forums with local

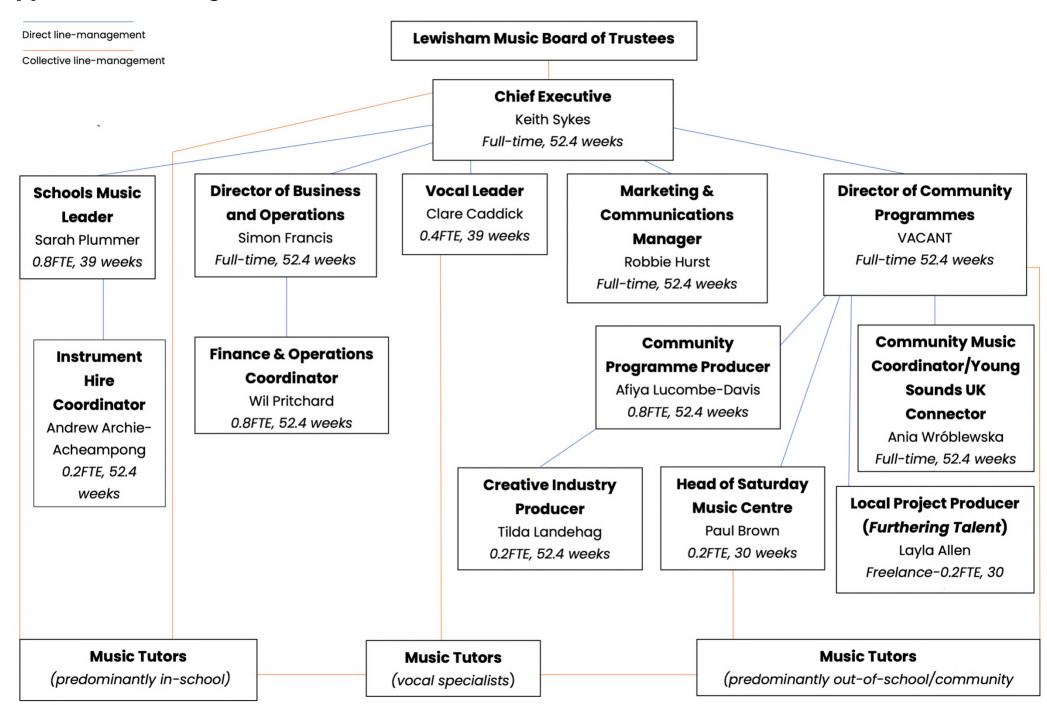
organisations

 Provide a space for local organisations to work, offer training and engage with the community.

- Consultancy support for the music education and charity sector
- Capacity building for local arts organisations through advice and support
- Hire of our premises at <u>The</u>
   <u>Fellowship</u> to local organisations, artists and schools
- Joint fundraising initiatives with partner organisations
- Hosting <u>Resource for Autism's</u>
   Lewisham Autism Hub
- Hosting Merchant Taylors' Foundation's Community Investment Manager
- Hosting local charity *Fairbeats!*



## **Appendix B: Staffing structure**



# Appendix C: A year in numbers



